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Country/ entity	Sri Lanka
Region	Asia and Pacific
Agreement name	Memorandum of Understanding for the Establishment of a Post-Tsunami Operational Management Structure (P-TOMS)
Date	27 Jun 2005
Agreement status	Multiparty signed/agreed
Interim arrangement	Yes
Agreement/ conflict level	Intrastate/intrastate conflict ( Sri Lankan Civil War (1983 - 2009) )
Stage	Framework/substantive - partial
Conflict nature	Government/territory
Peace process	Sri Lanka LTTE 2002 onward process
Parties	Government of Sri Lanka and Liberation Tigers of Tamil Eelam
Third parties	-
Description	Following the 2004 Tsunami, the LTTE and Sri Lankan Government formulated the Post-Tsunami Operational Management Structure (P-TOMS) to ensure humanitarian relief and reconstruction in affected areas. P-TOMS consists of district and regional level offices.

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## Groups

Children/  
youth No specific mention.

Disabled persons No specific mention.

Elderly/age No specific mention.

Migrant workers No specific mention.

Racial/ethnic/national group Groups→Racial/ethnic/national group→Anti-discrimination  
Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:  
1. Structure  
... b. The High-Level Committee, the Regional Committee and the District Committees shall discharge of their functions in such a manner as to address the concerns of all persons in the Tsunami Disaster Zone (the “TDZ”, as defined below) and shall do so without discrimination against any person on grounds such as ethnic origin, sex, language, religion, political or other opinion, social origin, birth or other status.

Religious groups      Groups→Religious groups→Anti-discrimination  
Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:  
1. Structure  
... b. The High-Level Committee, the Regional Committee and the District Committees shall discharge of their functions in such a manner as to address the concerns of all persons in the Tsunami Disaster Zone (the “TDZ”, as defined below) and shall do so without discrimination against any person on grounds such as ethnic origin, sex, language, religion, political or other opinion, social origin, birth or other status.

Groups→Religious groups→Substantive  
Page 3, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

5. High-Level Committee  
... c. Composition. The High-Level Committee shall consist of the following members:  
... iii. 1 nominee by Muslim parties.

Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

6. Regional Committee  
... c. Composition. The Regional Committee shall consist of the following members:  
... iii. 3 members nominated by the Muslim parties, out of which one will serve as Deputy Chairperson;

Page 6, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

8. District Committees  
... c. Composition and Decision Making. The Districts Committees, already established and well-functioning, shall continue their work. The District Committees may further discuss and decide on issues relating to their composition and decision-making. Adequate Muslim representation shall be ensured.

Indigenous people      No specific mention.

Other groups      Groups→Other groups→Anti-discrimination  
Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:  
1. Structure  
... b. The High-Level Committee, the Regional Committee and the District Committees shall discharge of their functions in such a manner as to address the concerns of all persons in the Tsunami Disaster Zone (the “TDZ”, as defined below) and shall do so without discrimination against any person on grounds such as ethnic origin, sex, language, religion, political or other opinion, social origin, birth or other status.

Refugees/ displaced persons	No specific mention.
Social class	Groups→Social class→Anti-discrimination Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows: 1. Structure ... b. The High-Level Committee, the Regional Committee and the District Committees shall discharge of their functions in such a manner as to address the concerns of all persons in the Tsunami Disaster Zone (the “TDZ”, as defined below) and shall do so without discrimination against any person on grounds such as ethnic origin, sex, language, religion, political or other opinion, social origin, birth or other status.

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## Gender

Women, girls and gender	<p>Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>1. Structure ... b. The High-Level Committee, the Regional Committee and the District Committees shall discharge of their functions in such a manner as to address the concerns of all persons in the Tsunami Disaster Zone (the “TDZ”, as defined below) and shall do so without discrimination against any person on grounds such as ethnic origin, sex, language, religion, political or other opinion, social origin, birth or other status.</p> <p>Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>6. Regional Committee ... c. Composition. The Regional Committee shall consist of the following members: ... iv. The Regional Committee shall have a proper gender balance.</p> <p>Page 6, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>8. District Committees ... c. ... The District Committee shall also have a proper gender balance.</p>
Men and boys	No specific mention.
LGBTI	No specific mention.

Family No specific mention.

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### **State definition**

Nature of state (general) No specific mention.

State configuration No specific mention.

Self determination No specific mention.

Referendum No specific mention.

State symbols No specific mention.

Independence/ secession No specific mention.

Accession/ unification No specific mention.

Border delimitation No specific mention.

Cross-border provision No specific mention.

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**Governance**

Political institutions (new or reformed)

Governance→Political institutions (new or reformed)→Temporary new institutions  
Page 1, Preamble, WHEREAS there is a need for establishing P-TOMS to facilitate such cooperation among communities, and between the Parties;

Page 1-2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

1. Structure

a. An integrated operational management structure shall be established for the purpose of planning, implementing and coordinating post-tsunami work. Such structure shall consist of:

- i. The Post-Tsunami Coastal Reconstruction Committee (the “High-Level Committee”);
- ii. The Post-Tsunami Coastal Reconstruction Committee for the Six Districts (the “Regional Committee”); and
- iii. Post-Tsunami Coastal Reconstruction Committees for each of the Ampara, Batticaloa, Jaffna, Kilinochchi, Mullaitivu, and Trincomalee districts (the “District Committees”).

Page 3, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

5. High-Level Committee

a. Geographic Scope. The High-Level Committee shall act exclusively in relation to the TDZ.

b. Functions. The High-Level Committee shall perform the following functions:

- i. Formulation of policies for the equitable allocation and disbursement of donor funds in the TDZ based on needs assessments submitted to the HighLevel Committee, guided by the principle that funds should be allocated in proportion to the number of affected persons and the extent of damage;
- ii. Provision of advisory services; and
- iii. Monitoring of the functioning of P-TOMS.

c. Composition. The High-Level Committee shall consist of the following members:

- i. 1 nominee by GOSL;
- ii. 1 nominee by LTTE; and
- iii. 1 nominee by Muslim parties.

... e. Chairperson. The High-Level Committee shall select one of the members of the HighLevel Committee to serve as the chairperson to conduct and coordinate its meetings. The role of the chair shall rotate among the members, with each chairperson serving for two months

Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

6. Regional Committee

a. Geographic Scope. The Regional Committee shall act exclusively within those areas of the TDZ in the Six Districts.

b. Functions. The Regional Committee shall perform the following functions:

- i. Development of strategies for implementation and prioritization of post-tsunami emergency relief, rehabilitation, reconstruction and development measures;
- ii. Project approval and management, with respect to projects for post-tsunami relief, rehabilitation, reconstruction and development;
- iii. Overall monitoring of projects; and

Elections No specific mention.

Electoral  
commission No specific mention.

Political  
parties  
reform No specific mention.

Civil society No specific mention.

Traditional/  
religious  
leaders No specific mention.

Public  
administration No specific mention.

Constitution No specific mention.

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**Power sharing**

Political  
power  
sharing

Power sharing→Political power sharing→General  
Sub-state level

1. Structure

a. An integrated operational management structure shall be established for the purpose of planning, implementing and coordinating post-tsunami work. Such structure shall consist of:

i. The Post-Tsunami Coastal Reconstruction Committee (the “High-Level Committee”);

ii. The Post-Tsunami Coastal Reconstruction Committee for the Six Districts (the “Regional Committee”); and

2 iii. Post-Tsunami Coastal Reconstruction Committees for each of the Ampara, Batticaloa, Jaffna, Kilinochchi, Mullaitivu, and Trincomalee districts (the “District Committees”).

b. The High-Level Committee, the Regional Committee and the District Committees shall discharge of their functions in such a manner as to address the concerns of all persons in the Tsunami Disaster Zone (the “TDZ”, as defined below) and shall do so without discrimination against any person on grounds such as ethnic origin, sex, language, religion, political or other opinion, social origin, birth or other status.

Power sharing→Political power sharing→Form of 'veto' or communal majority  
Sub-state level

Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

6. Regional Committee

... e. Decision Making.

... ii. In the event that consensus cannot be reached, decisions shall be made by a simple majority of the Regional Committee. In the event of equality of votes, the Chairperson can exercise a casting vote.

iii. Notwithstanding paragraph iv below, in the event that a decision is taken on an issue having an adverse effect on a minority group, acknowledged by at least two members of the Regional Committee, approval will require two thirds majority (seven members) of the Regional Committee.

iv. In the event that a proposal from a District Committee does not get a simple majority in the Regional Committee and at least two members of the Regional Committee request redressing of the decision relating to the proposal, the rejection will require two thirds majority (seven members) of the Regional Committee.

Power sharing→Political power sharing→International involvement  
Sub-state level

Page 3, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

5. High-Level Committee

... f. Observers. The High-Level Committee shall have one observer representing multilateral donors and one observer representing bilateral donors attend its meetings. The observers shall be nominated by the multilateral donor community and the bilateral donor community, respectively.

Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

6. Regional Committee

... d. Observers. The Regional Committee shall have one observer representing multilateral donors and one observer representing bilateral donors attend its meetings. The observers shall be nominated by the multilateral donor community and the bilateral donor community, respectively.

Territorial power sharing	<p>Power sharing→Territorial power sharing→Other</p> <p>Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>2. Scope</p> <p>... b. The Tsunami Disaster Zone (the “TDZ”) shall be defined as the area affected by the tsunami.</p> <p>c. The TDZ shall include all that tsunami-affected land area of Sri Lanka, which is adjacent to the sea, lying within a limit of 2 kilometres landwards from the mean low water line.</p> <p>d. The High-Level Committee may decide to bring additional land areas within the TDZ; provided, however, that all such land areas must have been directly impacted by the tsunami or directly affected by the displacement and resettlement of persons as a result of the tsunami.</p> <p>e. New proposals for measures to be adopted in, or affecting the coastal areas covered by seawater, shall be undertaken under the aegis of an international agency. Such proposals might include measures to recover material lost to the sea during the tsunami, the cleaning up of shores and beaches affected, even when covered by seawater, and the repairing and construction of jetties or commercial fisheries harbours affected by the tsunami.</p>
Economic power sharing	No specific mention.
Military power sharing	No specific mention.

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## Human rights and equality

Human rights/RoL general	No specific mention.
Bill of rights/similar	No specific mention.
Treaty incorporation	No specific mention.
Civil and political rights	No specific mention.

Socio-economic rights	No specific mention.
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## **Rights related issues**

Citizenship	No specific mention.
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Democracy	No specific mention.
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Detention procedures	No specific mention.
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Media and communication	No specific mention.
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Mobility/access	No specific mention.
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Protection measures	No specific mention.
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Other	No specific mention.
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## **Rights institutions**

NHRI	No specific mention.
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Regional or international human rights institutions	No specific mention.
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## Justice sector reform

Criminal justice and emergency law      No specific mention.

State of emergency provisions      No specific mention.

Judiciary and courts      No specific mention.

Prisons and detention      No specific mention.

Traditional Laws      No specific mention.

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**Socio-economic reconstruction**

Development or socio-economic reconstruction Socio-economic reconstruction→Development or socio-economic reconstruction→Socio-economic development  
WHEREAS the equitable allocation of post-tsunami funds to all parts of Sri Lanka struck by the tsunami will be based on accepted needs assessments;

WHEREAS in recognition of this urgent humanitarian need and in a spirit of partnership, the Government of Sri Lanka (the “GOSL”) and the Liberation Tigers of Tamil Eelam (the “LTTE”) (the “Parties”) have resolved to work together, in good faith and using their best efforts, to deliver expeditious relief, rehabilitation, reconstruction and development to the coastal communities in the six districts of Ampara, Batticaloa, Jaffna, Kilinochchi, Mullaitivu and Trincomalee (“the Six Districts”) and to facilitate and expedite the process of rebuilding the affected areas;

Page 5, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

#### 7. Regional Fund

- a. There shall be a Post-Tsunami Coastal Fund for the Six Districts (the “Regional Fund”), consisting of unspecified (program) and secretariat funds. The unspecified (program) funds shall consist exclusively of foreign funds while the secretariat funds shall consist of both foreign and local funds.
- b. The Parties shall appoint a suitable multi-lateral agency to be the Custodian of the Regional Fund.
- c. The purpose of the Regional Fund shall be to expeditiously make available funds, following proper approved procedures, to facilitate and accelerate the relief, rehabilitation, reconstruction and development program in the tsunami-affected areas of the Six Districts.
- d. The Parties and the Custodian shall agree on a mechanism for the establishment and operation of the Regional Fund.

Socio-economic reconstruction→Development or socio-economic reconstruction→Humanitarian assistance

Page 1, Preamble, WHEREAS there is an urgent need for all communities, Sinhala, Tamil, Muslim and others, to cooperate on humanitarian grounds in the face of this common adversity;

Socio-economic reconstruction→Development or socio-economic reconstruction→Infrastructure and reconstruction

WHEREAS in recognition of this urgent humanitarian need and in a spirit of partnership, the Government of Sri Lanka (the “GOSL”) and the Liberation Tigers of Tamil Eelam (the “LTTE”) (the “Parties”) have resolved to work together, in good faith and using their best efforts, to deliver expeditious relief, rehabilitation, reconstruction and development to the coastal communities in the six districts of Ampara, Batticaloa, Jaffna, Kilinochchi, Mullaitivu and Trincomalee (“the Six Districts”) and to facilitate and expedite the process of rebuilding the affected areas;

Page 2 2. Scope [Summary] section defines the area for reconstruction.

Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:

#### 6. Regional Committee

- b. Functions. The Regional Committee shall perform the following functions:

National economic plan	No specific mention.
Natural resources	No specific mention.
International funds	<p>Page 3, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>4. Cost and Expenses The donors shall be requested to cover all costs and expenses incurred relating to the establishment and functioning of the P-TOMS</p> <p>Page 5, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>7. Regional Fund</p> <p>a. There shall be a Post-Tsunami Coastal Fund for the Six Districts (the “Regional Fund”), consisting of unspecified (program) and secretariat funds. The unspecified (program) funds shall consist exclusively of foreign funds while the secretariat funds shall consist of both foreign and local funds.</p> <p>b. The Parties shall appoint a suitable multi-lateral agency to be the Custodian of the Regional Fund.</p> <p>c. The purpose of the Regional Fund shall be to expeditiously make available funds, following proper approved procedures, to facilitate and accelerate the relief, rehabilitation, reconstruction and development program in the tsunami-affected areas of the Six Districts.</p>
Business	No specific mention.
Taxation	No specific mention.
Banks	No specific mention.

## Land, property and environment

Land reform/ rights	No specific mention.
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Pastoralist/  
nomadism  
rights No specific mention.

Cultural  
heritage No specific mention.

Environment No specific mention.

Water or  
riparian  
rights or  
access No specific mention.

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## **Security sector**

Security  
Guarantees No specific mention.

Ceasefire Security sector→Ceasefire→Ceasefire provision  
Page 2, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:  
2. Scope  
... f. The Ceasefire Agreement, dated as of 23 February 2002, between the GOSL and the LTTE, shall continue in full force and effect, and nothing in this MOU shall be construed to prejudice such agreement or alter its terms in any way.

Police No specific mention.

Armed  
forces No specific mention.

DDR No specific mention.

Intelligence  
services No specific mention.

Parastatal/  
rebel and  
opposition  
group  
forces

Page 3, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:  
5. High-Level Committee  
... c. Composition. The High-Level Committee shall consist of the following members:  
... ii. 1 nominee by LTTE; and

Page 4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:  
6. Regional Committee  
... c. Composition. The Regional Committee shall consist of the following members:  
ii. 5 members nominated by LTTE, out of which one will serve as Chairperson;

Withdrawal  
of foreign  
forces

No specific mention.

Corruption

No specific mention.

Crime/  
organised  
crime

No specific mention.

Drugs

No specific mention.

Terrorism

No specific mention.

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## **Transitional justice**

Transitional  
justice  
general

No specific mention.

Amnesty/  
pardon

No specific mention.

Courts

No specific mention.

Mechanism No specific mention.

Prisoner  
release No specific mention.

Vetting No specific mention.

Victims No specific mention.

Missing  
persons No specific mention.

Reparations No specific mention.

Reconciliation No specific mention.

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## **Implementation**

UN  
signatory No specific mention.

Other  
international  
signatory No specific mention.

Referendum  
for  
agreement No specific mention.

International  
mission/  
force/similar No specific mention.

Enforcement mechanism	<p>Page 3-4, NOW, THEREFORE, in consideration of the foregoing the Parties have entered into this MOU and agreed as follows:</p> <p>5. High-Level Committee</p> <p>... g. Decision Making.</p> <p>i. The High-Level Committee shall strive to make decisions based on consensus. All members shall work together in good faith and use their best efforts to reach a common agreement before the High-Level Committee makes any decisions.</p> <p>ii. In the event that consensus cannot be reached, the members shall immediately enter into an extensive consultation procedure with their nominating parties and the donor community with the aim to reach an agreement and to ensure continued cooperation in the High-Level Committee.</p> <p>iii. In the event that consensus can still not be reached the nominating parties may, after having followed the consultation procedure laid down in Section 5(g, i and ii) and after having given 14 days notice, suspend the cooperation in the High-Level Committee.</p>
Related cases	No specific mention.
Source	<p>Edrisinha, Gomez, Thamilmaran, Welikala (Eds.) (2008), 'Power-sharing in Sri Lanka: Constitutional and Political Documents, 1926-2008' (Colombo: Centre for Policy Alternatives), pp. 718-723.</p> <p>also at</p> <p><a href="http://www.tamilnet.com/img/publish/2005/06/final_draft_of_jm.pdf">http://www.tamilnet.com/img/publish/2005/06/final_draft_of_jm.pdf</a></p>

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